

**Dr Andrew Goodall**  
Ysgrifennydd Parhaol  
Permanent Secretary



Llywodraeth Cymru  
Welsh Government

**Mark Isherwood MS**

Chair, Public Accounts and Public Administration Committee  
Welsh Parliament  
Cardiff Bay  
CF99 1SN

13 December 2022

Dear Mr Isherwood

Thank you for your letter of 16 November in which you asked for sight of the interim report of the panel carrying out the Tailored Review of the National Museum of Wales. While work on the interim report is being delivered to the timeframes planned, it was never the intention to share the report wider than the partnership team within the Welsh Government and the Museum itself. The intention of the interim report is to get feedback on the panel's findings to date which will then feed into the final report which will be a published document.

You also requested an update on the Programme of Tailored Review. Work to produce this is underway and my officials have been working with partnership teams to draw up the draft programme which is attached in the annex to this letter. As I explained in my letter of 31 October there will be a themed based approach to the reviews in 2023. The plan is to start with a review on Governance (April-July) followed by one on Board Remuneration (Sept-Dec); however, this will be reviewed and finalised following the consultation which is taking place early in 2023. The annex includes some more detail on these potential themes which would bring benefits across all sectors ahead of further individual reviews. This approach means that during 2023 work on tailored reviews will also be able to include: agreeing the guidance for future reviews, putting a review panel member framework in place, holding discussions with different agencies to maximise the efficiency of reviews, reviewing lessons learned from the Tailored Review of the National Library and National Museum and putting in place a process to assess the impact of tailored review recommendations.



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I hope that these responses are helpful to the Committee in its work.

Sincerely,

Yours,  
Andrew Goodall

**Dr Andrew Goodall**  
Ysgrifennydd Parhaol/ Permanent Secretary  
Llywodraeth Cymru/ Welsh Government



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